

ComDef West 2012

Convention Center, San Diego, CA
23-24 January 2012



Key Enablers for Joint and Coalition Success

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Common Defense Quarterly

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ComDef West 2012 Handbook

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Schedule of Events

0845-0900 **INTRODUCTIONS OF THE CO-LEADS**, *Quentin Whiteree, President, IDEEA, Inc.*

- **Matthew Warren**, *Director, Pacific Armaments Cooperation, OUSD (AT&L)*
- **COL Choi, Sun Yup**, *Defense Logistics Attache, Embassy of Korea, Washington, DC*

0900-1030 **LEARNING THE LESSONS FOR COALITION COOPERATION**

- **Henrich von Bock**, *Deputy Director, German Liaison Office Def. Materiel, USA/Canada*
- **Link Spann**, *Director, Tech. Security & International Cooperative Programs, Navy International Programs Office*

Moderator: **Gibson G. LeBoeuf**, *Vice President, Washington Relations, Raytheon International*

1030-1100 **BREAK**

1100-1130 **KEYNOTE**

- **Dr. Linton Wells, II**, *Director, Center for Technology and National Security Policy, National Defense University*

1130-1200 **ENERGIZING COALITION EFFECTIVENESS - TRAINING**

- **COL Peter W. Aubrey, USA**, *Commander, US Army Security Assistance Training Management Organization (USASATMO)*

1200-1230 **DEFENSE BUDGET SHARING– PERSPECTIVES & PRIORITIES**

- **RADM Jorgen Ericsson**, *Defense Attache, Embassy of Sweden, Washington DC*

Moderator: **Capt. George Galdorisi, USN (Ret.)** *Director, Corporate Strategy Group, SPAWAR Pacific*

1230-1400 **LUNCHEON – KEY ENABLERS FOR COALITION SUCCESS**

- **Dr. Jennifer Stewart**, *Director General, Industrial Security Sector, Public Works & Govt. Services, Canada*

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1400-1430 **KEYNOTE**

- **RADM James Syring, USN, PEO, IWS**

1430-1515 **C4I JOINT AND COALITION ROADMAP**

- **Joe Orechovesky, Deputy Program Manager, U.S. Navy PEO C4I, International C4I Integration (PMW 740)**

1515-1545 **BREAK**

1545-1615 **INDUSTRIAL BASE ISSUES**

- **Brett B. Lambert, Deputy Assistant Secretary of Defense for Manufacturing & Industrial Base Policy**

1615-1730 **UAWS**

Section I - Platforms

- **Michael J. Logan, Head, Small Unmanned Aerial Vehicle Lab., NASA**
- **Mikael Franzén, UAV Program Manager, Saab**

Section II - Ground Stations

- **Richard Sandifer, Director, Strategic Capture Management, BAE Systems**

Section III - Mission-centric

- **Capt. George Galdorisi, USN (Ret.) Director, Corporate Strategy Group, SPAWAR Pacific & Rachel Volner, Senior Analyst, Corporate Strategy Group, SPAWAR Pacific**
- **Mike Isherwood, Aerospace Strategist, Northrop Grumman IS**

Moderator: **Dr. Sam J. Tangredi, Director, San Diego Operations, Strategic Insight LTD**

1745-1900 **RECEPTION**

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Tuesday, 24 January 2012

0755-0800 **CONFERENCE DAY ONE RECAP**

0800-0910 **NEW DIRECTIONS FOR DEFENSE PROGRAMS**

- **Jeffrey A. Bloom**, *Japan Desk Officer, OUSD (AT&L), IC/PAC*
- **Chuck Jones**, *Director, South Asia, Corporate International Business Development, Lockheed Martin*

Moderator: **Frank Cevasco**, *President, Cevasco International LLC*

0910-0930 **V-22: MULTI-MISSION CAPABILITY-COST REDUCTION**

- **Col. Greg Masiello, USMC**, *PMA-275 V-22 Tilt-Rotor Aircraft*

0930-0950 **AEGIS MISSILE DEFENSE: THE NEXT 20 YEARS**

- **RADM Alan “Brad” Hicks, USN (Ret.)**, *Vice President, Radar Programs, Lockheed Martin M2*

0950-1000 **BREAK**

1000-1100 **EXPORT CONTROL REFORM**

- **Susanne Friedrichs**, *Counselor for Defense Cooperation (Economics), Embassy of Germany, Washington, DC*
- **Col. Nicolas Hué**, *Defense Cooperation Attaché, Embassy of France, Washington, DC*

Moderator: **Ronald E. Genemans**, *Defense Cooperation Attaché, Embassy of the Netherlands, Washington, DC*

1100-1200 **PROCUREMENT INITIATIVES**

- **COL. Choi, Sun Yup**, *Defense Logistics Attaché, Embassy of Korea, Washington, DC*
- **Rob Jackson**, *Attaché, Def. Acquisition, British Embassy, Washington, DC*
- **LtCdr. Paula McKenzie**, *Defense Logistics Officer, Procurement Office, Embassy of New Zealand, Washington DC*

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1200-1400 **LUNCHEON ON THE AFCEA/USNI WEST EXHIBIT FLOOR (TICKET PROVIDED).**

- **MajGen Melvin G. Spiese, USMC**, *Deputy Commanding General, I Marine Expeditionary Force*

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Washington Relations

Raytheon Company, with 2010 sales of \$25 billion, is a technology and innovation leader specializing in defense, homeland security and other government markets throughout the world. With a history of innovation spanning 89 years, Raytheon provides state-of-the-art electronics, mission systems integration and other capabilities in the areas of sensing; effects; and command, control, communications and intelligence systems, as well as a broad range of mission support services. With headquarters in Waltham, Mass., Raytheon employs 72,000 people worldwide. For more about Raytheon, visit us at www.raytheon.com and follow us on Twitter at @raytheon.

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Call for Papers

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Speakers

Colonel Peter W. Aubrey has served in a variety of staff and command assignments with conventional and special operations forces, during both peacetime and war since commissioning in 1982. He assumed his current duties as the brigade commander of the United States Army Security Assistance Training Management Organization in July 2010. Immediately prior, he served as the initial Director, Security Cooperation for United States Army Africa. Previous assignments include multiple postings in Africa, to include Nigeria, Cote d'Ivoire, Burundi, Mozambique, Djibouti and Botswana. He is a graduate of the U.S. Army War College, and holds two Masters of Art degrees. COL Aubrey is married to the former Stephanie Elizabeth Drazen of Altamonte Springs, Florida since 1982. They have four children; Justine, Nicholas, Victoria and McKena and three granddaughters; Avery, Easley and Eloise.

Jeffrey A. Bloom is the Country Director for Japan and Taiwan in the Office of the Under Secretary of Defense for Acquisition, Technology, and Logistics, OUSD (AT&L). In the International Cooperation (IC) directorate since March 2000, he is the principle advisor to the Department on US-Japan and US-Taiwan matters relating to defense technology, equipment, equipment sustainment and armaments cooperation. Mr. Bloom co-chairs the US-Japan (S&TF) Technology Group. He directs the activities of the US-Taiwan Defense Armaments Cooperation and Exchange Forum. He has also held the South and Central America portfolio in IC. In previous assignment as a US Navy Commander, Mr. Bloom served as the Japan Country Director in the Navy International Programs Office 1996 to 2000. Mr. Bloom holds a Master of Arts in Asian Studies and Bachelor of Science degree from Cornell University, a Master of Public Administration from Troy State University, and completed the US Navy War College curriculum.

Frank Cevasco is President of Cevasco International, LLC. His firm provides advice to domestic and international aerospace and defense corporations about strategic positioning, defense acquisition programs, and strategic partnering. His firm has also prepared studies for DoD and Washington think tanks regarding transatlantic security, cooperative RD&A programs, export control reform, and export sales reform. Prior to entering the private sector he served as Assistant Deputy Under Secretary of Defense for International Development and Production Programs where he was principal resident advisor to several Under Secretaries of Defense (AT&L) regarding international program cooperation and international agreements.

Colonel Choi, Sunyup is the Defense Logistics Attache(DLA) in the Embassy of Korea in Washington DC from 1 Aug 2010. The DLA is responsible for creating, advocating, facilitating, contracting, transporting, and follow on supporting ROK Army, Navy, and Air Force's policies and maintaining and sustaining military equipments through inter-governmental negotiation and government to business relationship especially focusing on foreign military sales, education and training, and direct commercial purchasing. COL. Choi graduated from the Korea Military Academy and commissioned and assigned to the Demilitarized Zone as a platoon leader in 1985. After that he was assigned to the Assistant Secretary of Second ROK Army Headquarters, S-3 operation officer in the 26th mechanized division, and served in the Special Warfare Command(SWC) as a secretary of general staffs. He then became a member of the Defense Procurement Agency (DPA). Following successful staff assignments, he was selected as an Air assault battalion commander. He studied the Weapon Systems Acquisition Development(WSAD) at the ALMC in Huntsville AL in 2003, and Advanced Management Program(AMP) at the IRMC in DC in 2007. After promotion to Colonel, he returned to the Defense Acquisition Program Administration(DAPA) December 2008 and worked at the C4I team and the Technical Support team as a director.

Rear Admiral Jörgen Ericsson is (since August 2011) the Swedish Defense Attaché to USA. He was born in Falun, and graduated from the Naval Academy 1975. RADM Ericsson has education from the Surface Warfare School, National War College staff course, Swedish National Defence College Senior Management and Executive course, US Naval Command College (US NWC) and Senior International Defense Management Course (USN PGS). Earlier appointments include Inspector General of the Royal Swedish Navy and Commander for the Naval Command (Oct 2001 – Dec 2002), Navy Inspector and Director Naval Training and Management (Jan 2003 - June 2005). In July 2005 RADM Ericsson was appointed Chief of Staff Armed Forces HQ's as well as Commander SwAF SOF. From 1 April 2007 until September 2010 RADM Ericsson served as Head of Strategic Plans, Policy & Finance in the HQ's and Commander SwAF SOF. In October 2010 he was appointed Military Advisor in the Ministry of Defense (Dep. for Strategy and Security Policy). Since 2003 RADM Ericsson is First Aid to H.M. the King.

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Susanne Friedrichs has been serving since November 2009 as an economic and legal analyst within the Office of the Counselor for Defense Cooperation on the German Embassy's Defense Attaché Staff. Prior to her position at the Embassy, Ms. Friedrichs was a legal advisor and assistant chief of the MoU branch within the German MoD in Bonn, Germany, where she conducted international negotiations, and participated in the establishment of cooperative acquisition and research projects within NATO and with European nations. She was the point of contact at the German MoD for any armament cooperation issue related to activities of the European Defense Agency (EDA). Prior to that function, Ms. Friedrichs was a legal advisor in the Central Office of the Organization of Joint Armament Cooperation (OCCAR) in Bonn, Germany. Ms. Friedrichs holds a degree in law.

Captain George Galdorisi, USN (Ret.) is Director, Corporate Strategy Group at SPAWAR Systems Center Pacific where he helps direct the Center's efforts in strategic planning and corporate communications. Prior to joining SSC Pacific, he completed a 30-year career as a naval aviator, culminating in 14 years of consecutive experience as executive officer, commanding officer, commodore, and chief of staff. He is a 1970 graduate of the United States Naval Academy and holds a Masters Degree in Oceanography from the Naval Postgraduate School and a Masters Degree in International Relations from the University of San Diego. He graduated from both the Naval War College's College of Command and Staff and the College of Naval Warfare, and received the Naval War College's Admiral John Hayward Award for Academic Achievement. Additionally, he is a graduate of MIT Sloan School's Program for Senior Executives.

Ron Genemans is the Defense Cooperation Attaché at the Embassy of The Netherlands. He assumed this position in July 2009. In his previous assignments Mr. Genemans served as a senior policy advisor to the Netherlands Minister of Defence. In earlier positions he worked at the Arms Export Control Department of the Netherlands Ministry of Economic Affairs, the Netherlands Military Intelligence Service and the Royal Netherlands Air Force. In 2005 he worked as an industrial analyst for the Deputy Under Secretary of Defence for Industrial Policy at the US Department of Defense in Washington DC. Ron Genemans is the current Chairman of the Defense MOU Attachés Group (DMAG), a group of 21 countries with bilateral reciprocal defense procurement agreements with the US.

Rear Admiral Alan "Brad" Hicks, USN (Ret.), Vice President, Radar Systems, Lockheed Martin is the vice president of business development for Lockheed Martin Mission Systems & Sensors' (MS2) Integrated Warfare Systems & Sensors (IWSS) line of business. In this position, Hicks is responsible for business development of all IWSS programs, including naval combat systems, sea-based missile defense systems, radar systems, and electronic warfare systems with customers in all branches of the U.S. armed forces and the governments of more than 30 foreign countries. Previously, Hicks served as the vice president for the Naval Surface Radar market segment in March 2011. His last active duty position was as Aegis Ballistic Missile Defense program director for the Missile Defense Agency. Rear Admiral Hicks holds a bachelors degree in international studies from the University of Louisville and completed the Seminar XXI program at the Massachusetts Institute of Technology.

Colonel (Armament Corps) Nicolas Hué is Defense Cooperation Attaché, Embassy of France Washington, D.C. He graduated in 1987 from France's top engineering school Ecole Polytechnique, in Paris, France. In 1989, he graduated from France's Aeronautics and Space School (Ecole Nationale Supérieure de l'Aéronautique et de l'Espace) in Toulouse, France, where he earned a Master of Science in Flight Control. After completing in 1991 the Test Pilot School 90A Course at Edwards Air Force Base (USA) as part of an engineers' exchange program between France and the US, he was assigned to the French Flight Test Center at Istres AFB, where he was responsible for testing various French fighters including the Mirage 2000 and Rafale. In 2007, he was assigned as the French representative to the NATO C3 Agency, in Brussels, where he worked on interoperability issues between Allies and with activities related to the ISAF deployment.

Michael Isherwood is a Senior Aerospace Strategist for Northrop Grumman where he provides in-depth analysis of military, political, and technological developments affecting national security. As the company's senior air strategist, his work focuses on unmanned aircraft and their application to challenges facing US Forces. Prior to joining Northrop Grumman, Mike served 24 years in the Air Force retiring in the grade of Colonel. He's a command pilot with over 3,300 hours in the A-10 and F-16 aircraft with combat tours over Kuwait, Iraq and Afghanistan. He commanded at the squadron through wing level, to include leading the Air Force's only wing in Afghanistan from 2005-2006. His staff assignments included serving as a Special Assistance to the Chairman Joint Chiefs of Staff and the Chief of Staff, USAF plus serving as the Deputy Air Component Command Element in Afghanistan. He has published numerous articles on defense, aerospace and national security matters. He's also a scholar with the Mitchell Institute.

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Rob Jackson is Acquisition Attaché, British Defence Staff, British Embassy, Washington DC. In this role he is providing procurement and export licensing support to a wide range of UK MoD acquisition and export programs. He has held a variety of appointments in personnel, central secretariat and project implementation but his main focus has been on negotiating acquisition and sales contracts. Rob has worked on the Hawk, Tornado and Eurofighter Typhoon programs - his work on the latter was during two periods of secondment in 1990 and 2000 to NETMA, the NATO management agency based in Munich, Germany. Rob is a Member of the Chartered Institute of Purchasing and Supply.

Charles (Chuck) Jones is Director, South and Central Asia, Corporate International Business Development, Lockheed Martin. Previously, Chuck served as the Deputy Director of the Pentagon's Tsunami Relief Task Force. From January 2004 to January 2005, he served as Director for Asia on the National Security Council with responsibility for Japan, Australia, New Zealand, North Korea, and the Republic of Korea (ROK). Prior to this, Chuck was Country Director for Korea, in the Office of the Secretary of Defense, responsible for the realignment of U.S. forces based in the ROK. Earlier, Chuck was the Senior Policy and Plans Analyst for Northeast Asia in the Defense Prisoner of War/Missing Personnel Office (DPMO). Chuck enjoyed a 21 year long career as an Army officer with assignments as both an Air Defense Officer and Foreign Area Officer for Korea. He is a graduate of the Korean Army Staff College and has studied German, Korean and Chinese (Mandarin). Chuck has a Bachelor of Arts in East Asian Area Studies from the University of Virginia and a Master of Science from Campbell University.

Brett B. Lambert is Deputy Assistant Secretary of Defense for Manufacturing & Industrial Base Policy in the Office of the Under Secretary of Defense (Acquisition, Technology and Logistics) (OUSD (AT&L)). Mr. Lambert serves as the principal advisor to the USD (AT&L) on all matters relating to the defense industrial base, including industrial capabilities and assessments; defense industry mergers, acquisitions and consolidation; preservation of essential industries and technologies; and other related matters. Prior to joining the DoD, Mr. Lambert was a Managing Director for the Civitas Group. From 1989 until 2007, Mr. Lambert held positions of increasing responsibility at DFI International, a national security consultancy he built with the founder. Mr. Lambert assisted in the sale of DFI 2007.

Gibson LeBoeuf is Vice President, Washington Relations, Raytheon International where he serves as the focal point overseeing Raytheon International Business Development. In this role, he acts as the Senior lead interface with senior officials of the Department of Defense, State, Commerce, and Congress. Mr. LeBoeuf is a former member of the Senior Executive Service (SES), where he served in the Department of the Navy for 34 years with his last assignment as the Executive Director of Navy International Programs before joining Raytheon Company in February 2004.

Michael J. Logan is head of the NASA Langley Small Unmanned Aerial Vehicle Laboratory (SUAVELab). Mr. Logan has over 30 years of experience in both private industry and Government. He spent 12 years in private industry working for aerospace companies such as Vought Aircraft's Advanced Systems group before joining NASA in 1990. Mr. Logan has extensive conceptual design experience including designs for aircraft all the way from 1 lb. UAVs to 1 million pound transports. In 2002 he transferred to Langley's Systems Engineering Directorate to head up the Small Unmanned Aerial Vehicle Laboratory where he has been able to take several designs from concept to flight. Mr. Logan is the author of numerous technical papers in the areas of aircraft design and analysis. Mike has a Master's Degree in Aerospace Engineering, is a member of SAE, AUVSI, SAWE, and AIAA and is a Registered Professional Engineer.

Col. Gregory Masiello, USMC of Linthicum, Md., was commissioned in May 1987 after graduating from the U.S. Naval Academy. Following graduation from Amphibious Warfare School (AWS) in May 1995, Masiello served at the Officer's Candidate School and then reported to HMX-1 in August 1995 where he served as the UH-1N Division Head and Operational Test Director (OTD), Plans Officer, Assistant Operations Officer, Presidential Command Pilot, and Marine One Pilot. In March 2000, he reported to the Naval Postgraduate School for advanced acquisition study, graduating with a Master of Science degree in Management with "Distinction". In June 2002, Masiello reported to PMA-261 as the VH Assistant Program Manager for Systems Engineering. Masiello was reassigned in March 2003, as the Deputy Program Manager, Presidential Helicopter Replacement (VH-71) Program in PMA-274. In May 2006, he was reassigned to the V-22 Joint Program Office (PMA-275) where he served as MV-22 DPM and Director, Weapon Systems Integrator. He then reported to the National Defense University, attending the Senior Acquisition Course at the Industrial College of the Armed Forces. Masiello has served as Deputy Program Executive Officer for Operations since June 2008.

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Lieutenant Paula T. McKenzie is currently the Defence Logistics Officer at New Zealand Defence Staff, Embassy of New Zealand, in Washington, DC. Lieutenant McKenzie was appointed Personal Staff Officer to the Deputy Chief of Navy; from 2007 to 2009. She was earlier posted to Deputy Director Strategic Human Capability and Recruiting in Naval Staff Headquarters, Wellington. In May 2006 Lieutenant McKenzie was posted to Headquarters Joint Force New Zealand as a Current Operations Logistics Officer. In November 2005, Lieutenant McKenzie deployed to Afghanistan with 'Task Group CRIB' as the S4, Logistics Officer. On completion of the deployment she was awarded both the New Zealand Operational Service Medal and the New Zealand General Service Medal Afghanistan Primary Operational area.

Joseph Orechovesky serves as the deputy program manager of the International C4I Integration Program Office (PMW 740) of the Program Executive Office, Command, Control, Communications, Computers and Intelligence (PEO C4I) in San Diego, Calif. In this capacity, Mr. Orechovesky provides integrated C4I solutions for international customers in support of U.S. national security and foreign policy objectives. Mr. Orechovesky graduated from the University of South Carolina with a Bachelor of Science degree in Computer Science, and later earned a Master of Science in Space Systems Operations from the Naval Postgraduate School in Monterey, CA. After receiving his commission, Orechovesky qualified as an EA-6B Naval Flight Officer and completed operational tours with Electronic Attack Squadron (VAQ) 135 and Cruiser Destroyer Group Three. Prior to his current assignment, Orechovesky served as PMW 740's Foreign Military Sales case manager for the Taiwan Po Sheng program, modernizing Taiwan's national C4I infrastructure.

Richard Sandifer is an experienced business development executive who has held executive level roles in capture, business development and contract administration across intelligence & security, IT Services, electronics and electronic warfare, avionics and Shipbuilding sectors. Currently serving as a Senior Strategic Capture Executive for BAE's Intelligence & Security sector he is responsible for developing win strategies and leading teams of business development, proposal, pricing, technical/contract managers, and subject matter experts in producing proposals that result in contract awards. He completed a Harvard Business School Executive Education Program in 2001. He also holds a MS in Foreign Service from Georgetown University as well as being a Junior Fellow at the Institute of Diplomacy at Georgetown and a BA from the University of Southern California in ethics and international relations.

Link H. Spann is Director, Technology Security & Cooperative Programs, Navy International Programs Office. Mr. Spann is responsible for developing and coordinating Department of Navy (DoN) foreign disclosure policy to include technology, data, and hardware transfers and DoN cooperative acquisition programs including co-development, co-production and data exchanges. Additionally, he is a National Security Professional with experience in the resolution of interagency issues. From October 2000 to December 2002, Mr. Spann served as Director, Navy IPO's Disclosure Policy and Foreign Comparative Testing (FCT) Division. Prior to joining the DoN, he was a senior associate with Booz, Allen & Hamilton where he managed a staff of 20 in the development of long range planning and budget documentation for the \$5B Saudi Naval Expansion Program (SNEP) to fund the FMS acquisition of ships and weapon systems. After his service in the Air Force, where he was both an Aircraft Commander and Instructor Pilot, Mr. Spann attended the University of Oklahoma. Mr. Spann graduated in August 1973 with a Masters of Business Administration degree. He received his Bachelor of Science degree in Zoology from the University of Oklahoma in May 1975.

Jennifer Stewart is the Director General, Industrial Security Sector at Public Works and Government Services Canada, responsible for the management of Canada's Industrial Security Program (ISP). The ISP's mission is to strike the right balance among the overarching objectives of security, economic growth, privacy and human rights. The program, through its mandate of clearing, registering companies and employees, facilities and IT infrastructure and ensuring the safeguarding of controlled and classified goods and technology, is an important element of Canada's national security. At the same time, the program supports the competitiveness of Canadian industry through timely clearances of Canadian industry and developing arrangements with other allies, particularly the United States, on controls that are consistent with Canadian privacy and human rights legislation. Prior to her present appointment, Dr. Stewart was the Director General for Defence Procurement at the Canadian Embassy in Washington DC.

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Rear Admiral James D. Syring, United States Navy is Program Executive Officer for Integrated Warfare Systems (PEO IWS). Admiral Syring served as program manager for the U.S. Navy's DDG 1000 Program (2005-2010). Syring served as director for Surface Combatants, Office of the Assistant Secretary of the Navy (Research, Development and Acquisition), where he advised the secretary on all acquisition matters related to CG 47, DDG 51, DDG 1000 and LCS class ships from 2001 until 2003. His next assignment was as the technical director for the DDG 1000 Shipbuilding Program, serving in that capacity until 2005. Rear Admiral Syring graduated from the United States Naval Academy in 1985 with a Bachelor of Science degree in Marine Engineering and was commissioned as an engineering duty officer. He completed his Master of Science degree in Mechanical Engineering from the Naval Post Graduate School in 1992. Syring is also a graduate of the Defense Systems Management College and a member of the Acquisition Professional Community.

Dr. Sam J. Tangredi, is the Director of San Diego Operations for the planning-consulting firm Strategic Insight LTD. A Captain, U.S. Navy retired from active duty, Tangredi's last military assignment was as the first Director of the Strategic Planning & Business Development Directorate (NIPO-03) of the Navy International Program Office, the Department of the Navy's security assistance and technology transfer organization, where he directed the prioritization of security cooperation with partner nations. His preceding assignment was as U.S. Defense and Naval Attaché to Greece. A surface warfare officer, he commanded USS HARPERS FERRY (LSD-49). He also served in the Pentagon as Special Assistant and Speechwriter to the Secretary of the Navy, and as Head of the Strategy and Concepts Branch in the Office of the Chief of Naval Operations. He earned a PhD in International Relations, and has published three books, the latest being a study of the 2010-2035 future security environment entitled "Futures of War". His latest article (co-authored) was "Acquisition Reform the Meyer Way" in the December 2010 U.S. Naval Institute "Proceedings".

Rachel Volner, Strategic Analyst, Corporate Strategy Group, SPAWAR Systems Center Pacific earned a Masters in Pacific International Affairs from the University of California, San Diego with a dual concentration in International Politics and Public Policy, and a regional focus on China. She graduated from the University of Maryland, College Park with a bachelor's degree in Chinese Language and Literature and a minor in Business Administration. Her research interests include comparative policy-making processes, political game theory, and China - including its military, economy, language, and history. She joined the CSG as a Naval Research Enterprise Intern Program (NREIP) intern in the summer of 2009, and came on board full-time after completing her studies in December 2009.

Henry von Bock is Deputy Director and Head of the Defense Technology Section with the German Liaison Office for Defense Materiel in Reston, VA. He gained a Masters Degree in Aerospace Engineering at the University of Stuttgart and joined the German Defence Administration. He completed his Senior Civil Service Training and holds a Masters Degree in Defence Administration. He held assignments at the Bundeswehr Technical Center for Aircraft and at the Federal Office of Defense Technology and Procurement, among others as a Program Manager. As part of his career development, he spent a year with the Canadian Department of National Defence in Ottawa as an exchange engineer with the Maritime Helicopter Project. After a tour with the German Federal Ministry of Defence, he became Deputy Defence Procurement Attache at the German Embassy in London. That four-year tour was followed by an assignment as Deputy Head of Branch with the Directorate General of Armaments at the Federal Ministry of Defence where he was responsible for national and international defense industry affairs.

Matthew Warren is the Director, Pacific Armaments Cooperation in the Office of the Under Secretary of Defense (Acquisition, Technology and Logistics). His Directorate is the Department of Defense focal point for cooperation in defense equipment acquisition with nations in Asia, the Pacific, the Americas, Africa and the Middle East. He has served in international defense equipment-related positions in the Pentagon since 2000. After graduating from the University of Dayton in 1984 (B.S. in Business Management and Marketing), he was commissioned as a Field Artillery Second Lieutenant in the US Army. In 1992, after returning from Iraq, he was selected to be an Army Acquisition Corps officer and served in various program management assignments over the next 13 years that included Weapons System Manager Forward Repair System – Heavy, Assistant Project Manager (APM) Aerostat Joint Project Office, APM Communication and Intelligence Systems, Department of Army (DA) Chief, Intelligence & Electronic Warfare Systems and Deputy Director, Armaments Cooperation in the Office of the Deputy Assistant Secretary of the Army (Defense, Exports and Cooperation).

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Dr. Linton Wells II is the Director of the Center for Technology and National Security Policy (CTNSP) at the National Defense University (NDU). He has served in the Department of Defense (DoD) for 47 years. During 26 years as a naval officer he served in a variety of surface ships, including command of a destroyer squadron and guided missile destroyer. Before NDU he spent 16 years in the Office of the Secretary of Defense (OSD), serving last as the Principal Deputy Assistant Secretary of Defense (Networks and Information Integration). He has thrice been awarded the DoD medal for Distinguished Public Service.

David Whiteree is Chairman of IDEEA, Inc., a Virginia company founded in 1985. He is Chief Executive and Founder of the ComDef series of exhibitions and symposia. IDEEA, Inc. is a full service international business development and marketing company established in Washington DC. Mr. Whiteree is founder/publisher of "Common Defense Quarterly".

Quentin Whiteree has been President and Chief Operating Officer of IDEEA, Inc. since 1 January, 1999. Prior to this, he was Vice President of the company, responsible for business focus, with an emphasis on emerging information and computer technologies. He joined IDEEA, Inc. in 1987 and has held a series of appointments within the company. Mr. Whiteree is Managing Editor of Common Defense Quarterly, an international defense cooperation publication. He holds a joint BA honors degree in marketing from Strathclyde University, Scotland and is a past President of its Wine Appreciation Society. Mr. Whiteree is a member of the National Press Club.

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